

**INDEPENDENCE CHARTER SCHOOL**  
**FINANCIAL STATEMENTS, SUPPLEMENTARY SCHEDULES AND**  
**UNIFORM GUIDANCE REQUIREMENTS**  
**(WITH INDEPENDENT AUDITORS' REPORT THEREON)**  
**JUNE 30, 2017**

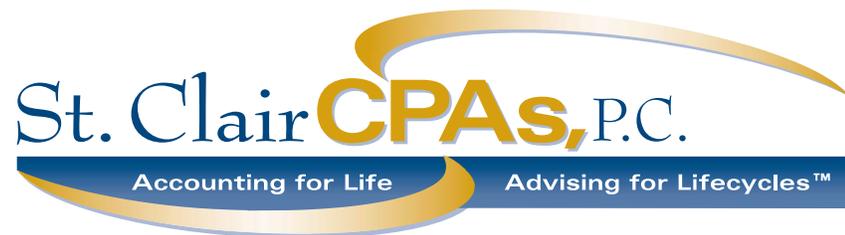
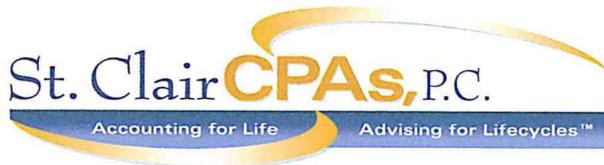


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## INDEPENDENT AUDITORS' REPORT

To the Board of Trustees  
Independence Charter School  
Philadelphia, Pennsylvania

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Independence Charter School, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Independence Charter School, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School's proportionate share of the net pension liability, and schedule of the School's contributions as listed on the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Independence Charter School's basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is not a required part of the basic financial statements.

The schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2017 on our consideration of Independence Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Independence Charter School's internal control over financial reporting and compliance.

*At. Clair CPA3, P.C.*

Certified Public Accountants

Merchantville, New Jersey  
December 20, 2017

## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

**INDEPENDENCE CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2017**

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The Board of Trustees of Independence Charter School (the School) offers readers of the School's financial statements this narrative overview and analysis of the financial activities of the School for the fiscal year ended June 30, 2017. We encourage readers to consider the information presented herein in conjunction with the School's financial statements.

**FINANCIAL HIGHLIGHTS**

- Total revenues for the fiscal year ended June 30, 2017 were \$10,254,610, representing an increase of \$442,578 from June 30, 2016.
- At June 30, 2017, the School reported an ending fund deficit of (\$7,871,702), representing an increase of \$267,715 from June 30, 2016.
- The results of operations and the decrease in net position of \$267,715, which is \$80,286 less than the \$348,001 decrease in the prior year, represent additional revenues from an increase in subsidy rates from the School District of Philadelphia, increased Title I funding, and management fees associated with assisting the School's sister school, Independence Charter School West, in its first fully operational year. Additional revenues were partially offset by increased expenses related to instructional programs, additional tutors, other support services, student activities, and curriculum development. The continuing decrease in net position of the School is a result of increased pension costs.
- The School's cash balance at June 30, 2017, was \$6,011,902, representing an increase of \$229,317 from June 30, 2016.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to Independence Charter School's (the School) basic financial statements. The School's basic financial statements as presented comprise four (4) components: (1) management's discussion and analysis, (2) the basic financial statements, (3) the notes to the financial statements, and (4) the federal awards section.

**Government-wide financial statements:** The government-wide financial statements are designed to provide readers with a broad overview of the School's finances in a manner similar to a private-sector business.

The statement of net position presents information on all of the School's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the School is improving or deteriorating.

The statement of activities presents information showing how the School's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. expenditures accrued in one fiscal year but paid in subsequent years, and depreciation).

The government-wide financial statements report on the function of the School that is principally supported by subsidies from school districts whose constituents attend the School. The School's function is to provide an alternative educational opportunity.

**Fund financial statements:** A fund is a group of related accounts that are used to maintain control over resources that have been segregated for specific activities or purposes. The School, like governmental-type entities, utilizes fund accounting to ensure and demonstrate compliance with financial-related legal requirements. The School has three (3) fund types: the governmental general fund, the proprietary fund, and the fiduciary agency fund.

**INDEPENDENCE CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2017**

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OVERVIEW OF THE FINANCIAL STATEMENTS (continued)

**Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Supplementary Information**

The governmental fund budgetary comparison schedule is presented for purposes of additional analysis and is prepared using a basis other than accounting principles generally accepted in the United States of America (GAAP) for state reporting requirements.

**Uniform Guidance Requirements**

The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by *Title 2 U.S. Code of Federal Regulations, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*.

**Government-Wide Financial Analysis**

Management has adopted Governmental Accounting Standards Board (GASB) Statement 34, *Basis Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*, which requires a comparative analysis of current and prior year balances.

	June 30,	
	2017	2016
Current assets	\$ 6,636,716	\$ 6,685,758
Noncurrent assets	<u>45,183</u>	<u>14,336</u>
Total assets	<u>6,681,899</u>	<u>6,700,094</u>
Deferred outflows of resources	<u>2,810,593</u>	<u>1,532,984</u>
Total assets and deferred outflows of resources	<u>\$ 9,492,492</u>	<u>\$ 8,233,078</u>
Total liabilities	<u>\$ 15,699,194</u>	<u>\$ 14,669,065</u>
Deferred inflow of resources	<u>1,665,000</u>	<u>1,168,000</u>
Net position:		
Invested in capital assets, net of related debt	45,183	14,336
Unrestricted	<u>(7,916,885)</u>	<u>(7,618,323)</u>
Total net position (deficit)	<u>(7,871,702)</u>	<u>(7,603,987)</u>
Total liabilities and deferred inflows of resources	<u>\$ 9,492,492</u>	<u>\$ 8,233,078</u>

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the School, liabilities and deferred inflows exceeded assets and deferred outflows by \$7,871,702 as of June 30, 2017.

**INDEPENDENCE CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2017**

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OVERVIEW OF THE FINANCIAL STATEMENTS (continued)

**Government-Wide Financial Analysis** (continued)

The School's revenues are predominately received from the School District of Philadelphia and based on student enrollment. For the year ended June 30, 2017, the School's expenditures (\$10,522,325) exceeded its revenues (\$10,254,610) by \$267,715.

	<u>2017</u>	<u>2016</u>
Revenues:		
Local educational agencies	\$ 8,300,767	\$ 7,899,510
State sources	192,319	182,574
Federal sources	922,883	886,128
Food service	435,246	448,267
Other revenue	<u>403,395</u>	<u>395,553</u>
Total Revenues	<u>10,254,610</u>	<u>9,812,032</u>
Expenditures:		
Other instructional programs	6,080,129	5,780,685
Pupil personnel services	278,132	256,559
Instructional staff services	183,806	219,263
Administrative services	1,254,480	1,301,831
Pupil health	92,854	68,335
Business services	166,460	154,221
Operation and maintenance of plant services	1,581,690	1,562,889
Other support services	235,950	186,857
Student activities	198,942	177,299
Food services	439,223	448,553
Depreciation expense	<u>10,659</u>	<u>3,541</u>
Total expenditures	<u>10,522,325</u>	<u>10,160,033</u>
Change in net position	(267,715)	(348,001)
Net position (deficit) - beginning	<u>(7,603,987)</u>	<u>(7,255,986)</u>
NET POSITION (DEFICIT) - ENDING	<u>\$ (7,871,702)</u>	<u>\$ (7,603,987)</u>

**Governmental Fund**

The focus of the School's governmental fund (the general fund) is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the School's financial requirements. In particular, fund balance may serve as a useful measure of a government's net resources available for spending for program purposes at the end of the fiscal year.

The School's governmental fund (the general fund) reported an ending fund balance of \$5,229,873 at June 30, 2017.

**INDEPENDENCE CHARTER SCHOOL  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2017**

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**GENERAL FUND BUDGETARY HIGHLIGHTS**

Over the course of the year, the School revised the annual operating budget several times. These budget amendments consisted of changes made within budgetary line items for programs, supplies and equipment. There were no formal budget amendments made that were required to be submitted to the Commonwealth of Pennsylvania.

**CAPITAL ASSETS AND DEBT ADMINISTRATION**

**Capital Assets**

As of June 30, 2017, the School's investment in capital assets for its governmental activities totaled \$43,683 (net of accumulated depreciation and related debt). This investment in capital assets includes furniture for the School along with leasehold improvements.

**Long-Term Debt**

As of June 30, 2017, the School had no outstanding long-term debt.

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The School's major source of revenue is the School District of Philadelphia. The Subsidy rates increased 5.1% for regular education and 3.6% for special education in fiscal years 2016-2017. The School District is not forecasting subsidy rates for the future.

**FUTURE EVENTS THAT WILL FINANCIALLY IMPACT THE SCHOOL**

The School does not foresee any future events at this time that will financially impact the School.

**CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT**

The financial report is designed to provide interested parties a general overview of the School's finances. Questions regarding any of the information provided in this report should be addressed to: Chief Executive Officer, Independence Charter School, 1600 Lombard Street, Philadelphia, Pennsylvania, 19146.

**COMPONENT UNIT**

Worlds of Opportunity Foundation (Worlds) is a component unit of the School and is reported in a separate column in the government-wide financial statements to emphasize that Worlds is legally separate from the School. Complete financial statements of Worlds can be obtained at: 1600 Lombard Street, Philadelphia, Pennsylvania, 19146.

## **BASIC FINANCIAL STATEMENTS**

**GOVERNMENT-WIDE  
FINANCIAL STATEMENTS**

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF NET POSITION  
JUNE 30, 2017**

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>	<u>Component Unit</u>
<b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>				
<b>CURRENT ASSETS</b>				
Cash, cash equivalents and investments	\$ 5,897,605	\$ 114,297	\$ 6,011,902	\$ 25,196
Restricted cash equivalents	-	-	-	778,222
Federal subsidies receivable	159,979	40,920	200,899	-
State subsidies receivable	135,976	2,525	138,501	-
Other receivables	184,911	-	184,911	-
Due from other funds	23,648	-	23,648	110
Prepaid expenses	<u>76,855</u>	<u>-</u>	<u>76,855</u>	<u>126</u>
<b>TOTAL CURRENT ASSETS</b>	<u>6,478,974</u>	<u>157,742</u>	<u>6,636,716</u>	<u>803,654</u>
<b>NON CURRENT ASSETS</b>				
Capital assets, net	43,683	1,500	45,183	12,374,252
Restricted cash and cash equivalents, net of current portion	-	-	-	1,221,745
Rent receivable	<u>-</u>	<u>-</u>	<u>-</u>	<u>141,583</u>
<b>TOTAL NONCURRENT ASSETS</b>	<u>43,683</u>	<u>1,500</u>	<u>45,183</u>	<u>13,737,580</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>	<u>2,810,593</u>	<u>-</u>	<u>2,810,593</u>	<u>-</u>
<b>TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<u>\$ 9,333,250</u>	<u>\$ 159,242</u>	<u>\$ 9,492,492</u>	<u>\$ 14,541,234</u>

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL**  
**STATEMENT OF NET POSITION (continued)**  
**JUNE 30, 2017**

	Governmental Activities	Business-type Activities	Total	Component Unit
<b>LIABILITIES AND DEFERRED INFLOWS OF RESOURCES</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable and accrued expenses	277,376	\$ 12,752	\$ 290,128	\$ 247,107
Accrued salary and benefits	871,450	-	871,450	-
Current maturities of bonds payable	-	-	-	380,000
Due to other funds	-	23,758	23,758	-
Due to student groups	41,846	-	41,846	-
<b>TOTAL CURRENT LIABILITIES</b>	1,190,672	36,510	1,227,182	627,107
<b>LONG-TERM LIABILITIES</b>				
Accrued rent	141,583	-	141,583	-
Unearned revenue	58,429	-	58,429	-
Net pension liability	14,272,000	-	14,272,000	-
Bonds payable	-	-	-	15,220,000
<b>TOTAL LIABILITIES</b>	15,662,684	36,510	15,699,194	15,847,107
<b>DEFERRED INFLOWS OF RESOURCES</b>	1,665,000	-	1,665,000	-
<b>NET POSITION (DEFICIT)</b>				
Invested in capital assets	43,683	1,500	45,183	-
Board designated for capital improvements	750,000	-	750,000	-
Board designated for programmatic improvements	750,000	-	750,000	-
Board designated for unforeseen contingencies	4,332,830	-	4,332,830	-
Unrestricted	(13,870,947)	121,232	(13,749,715)	(1,305,873)
<b>TOTAL NET POSITION (DEFICIT)</b>	(7,994,434)	122,732	(7,871,702)	(1,305,873)
<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION (DEFICIT)</b>	<u>\$ 9,333,250</u>	<u>\$ 159,242</u>	<u>\$ 9,492,492</u>	<u>\$ 14,541,234</u>

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF ACTIVITIES  
YEAR ENDED JUNE 30, 2017**

FUNCTIONS	Expenses	Charges for Services	Operating Grants and Contributions	Net (Expense) Revenues and Changes in Net Position			Component Unit
				Governmental Activities	Business-type Activities	Total	
<b>PRIMARY GOVERNMENT</b>							
Governmental activities							
Other instructional programs	\$ 6,080,129	\$ -	\$ 987,706	\$ (5,092,423)	\$ -	\$ (5,092,423)	\$ -
Pupil personnel services	278,132	-	-	(278,132)	-	(278,132)	-
Instructional staff services	183,806	-	-	(183,806)	-	(183,806)	-
Administrative services	1,254,480	-	-	(1,254,480)	-	(1,254,480)	-
Pupil health	92,854	-	19,431	(73,423)	-	(73,423)	-
Business services	166,460	-	-	(166,460)	-	(166,460)	-
Operation and maintenance of plant services	1,581,690	-	108,065	(1,473,625)	-	(1,473,625)	-
Other support services	235,950	-	-	(235,950)	-	(235,950)	-
Student activities	198,942	-	-	(198,942)	-	(198,942)	-
Depreciation expense	10,659	-	-	(10,659)	-	(10,659)	-
Total governmental activities	<u>\$ 10,083,102</u>	<u>\$ -</u>	<u>\$ 1,115,202</u>	<u>(8,967,900)</u>	<u>-</u>	<u>(8,967,900)</u>	<u>-</u>
Business-type activities							
Food Service							
Total business-type activities	<u>\$ 439,223</u>	<u>\$ 107,962</u>	<u>\$ 327,284</u>	<u>-</u>	<u>(3,977)</u>	<u>(3,977)</u>	<u>-</u>
Component unit							
Worlds of Opportunity Foundation							
Total component unit	<u>\$ 1,321,276</u>	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,321,276)</u>
General revenues							
Local educational agencies				8,300,767	-	8,300,767	-
Rental income				-	-	-	1,247,304
Other revenue				403,395	-	403,395	59,810
Total general revenues				<u>8,704,162</u>	<u>-</u>	<u>8,704,162</u>	<u>1,307,114</u>
Changes in net position				(263,738)	(3,977)	(267,715)	(14,162)
Net position (deficit) - beginning				<u>(7,730,696)</u>	<u>126,709</u>	<u>(7,603,987)</u>	<u>(1,291,711)</u>
Net position (deficit), ending				<u>\$ (7,994,434)</u>	<u>\$ 122,732</u>	<u>\$ (7,871,702)</u>	<u>\$ (1,305,873)</u>

See accompanying notes.

**FUND FINANCIAL STATEMENTS**

**INDEPENDENCE CHARTER SCHOOL  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2017**

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ASSETS AND DEFERRED OUTFLOWS OF RESOURCES

ASSETS

Cash, cash equivalents and investments	\$ 5,897,605
State subsidies receivable	135,976
Federal subsidies receivable	159,979
Other receivables	184,911
Due from other funds	23,648
Prepaid expenses	<u>76,855</u>
<b>TOTAL ASSETS</b>	<b><u>6,478,974</u></b>

DEFERRED OUTFLOWS OF RESOURCES

-

**TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES**

**\$ 6,478,974**

LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCE

LIABILITIES

Accounts payable and accrued expenses	\$ 277,376
Accrued salary and benefits	871,450
Due to student groups	<u>41,846</u>
<b>TOTAL LIABILITIES</b>	<b><u>1,190,672</u></b>

DEFERRED INFLOWS OF RESOURCES

Deferred revenue	<u>58,429</u>
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FUND BALANCE

Nonspendable	76,855
Restricted	-
Committed	5,153,018
Assigned	-
Unassigned	<u>-</u>

**TOTAL FUND BALANCE**

**5,229,873**

**TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES  
AND FUND BALANCE**

**\$ 6,478,974**

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE  
STATEMENT OF NET POSITION  
JUNE 30, 2017**

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**TOTAL FUND BALANCE, GOVERNMENTAL FUNDS** \$ 5,229,873

Total net position reported for governmental activities in the statement of net position is different because:

Long-term liabilities that pertain to governmental funds, including notes payable, capitalized lease obligations and accrued rent, are not due and payable in the current period and therefore are not reported as fund liabilities. All liabilities - both current and long-term are reported in the statement of net position. Balances at year end are:

Deferred rent	(141,583)
Net pension liability	(14,272,000)

Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds:

Deferred outflows of resources related to pensions	2,810,593
Deferred inflows of resources related to pensions	(1,665,000)

Capital assets used in governmental funds are not financial resources and, therefore, are not reported in the funds. Those assets consist of :

Leasehold improvements	1,410,059
Machinery and equipment	244,977
Software	73,665
Less accumulated depreciation	<u>(1,685,018)</u>

43,683

**TOTAL NET POSITION OF GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET POSITION** \$ (7,994,434)

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUNDS  
YEAR ENDED JUNE 30, 2017**

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REVENUES

Local educational agencies	\$ 8,300,767
Other local sources	403,395
State sources	192,319
Federal sources	<u>922,883</u>
<b>TOTAL REVENUES</b>	<u>9,819,364</u>

EXPENDITURES

Instructional	6,001,254
Support services	3,772,387
Non-instructional services	197,039
Capital outlays	<u>44,500</u>
<b>TOTAL EXPENDITURES</b>	<u>10,015,180</u>

NET CHANGE IN FUND BALANCE (195,816)

FUND BALANCE, BEGINNING 5,425,689

**FUND BALANCE, ENDING** \$ 5,229,873

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT  
OF ACTIVITIES  
YEAR ENDED JUNE 30, 2017**

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**NET CHANGE IN FUND BALANCE - TOTAL GOVERNMENTAL FUNDS** **\$ (195,816)**

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds do not report deferred rent as expenditures. However, in the statement of activities, deferred rent is reported as an expense, as follows:

Rent expense	5,628	
		5,628

Governmental funds report district pension contributions as expenditures. However in the Statement of Activities, the cost of pension related benefits earned net of employee contributions is reported as pension expense.

School pension contributions	1,052,609	
Costs of pension benefits earned, net of employee contributions	(1,160,000)	
		(107,391)

Governmental funds report capital outlays as expenditures. However, in the statement of activities, assets are capitalized and the cost is allocated over their estimated useful lives and reported as depreciation expense, as follows:

Capital outlays	44,500	
Depreciation expense	(10,659)	
		33,841

**CHANGES IN NET POSITION OF GOVERNMENTAL  
ACTIVITIES - STATEMENT OF ACTIVITIES** **\$ (263,738)**

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF NET POSITION  
PROPRIETARY FUND - FOOD SERVICE FUND  
JUNE 30, 2017**

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ASSETS AND DEFERRED OUTFLOWS OF RESOURCES

CURRENT ASSETS

Cash	\$ 114,297
Federal subsidies receivable	40,920
State subsidies receivable	<u>2,525</u>
<b>TOTAL CURRENT ASSETS</b>	<u>157,742</u>

CAPITAL ASSETS, NET	<u>1,500</u>
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DEFERRED OUTFLOWS OF RESOURCES	<u>-</u>
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<b>TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>	<u>\$ 159,242</u>
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LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION

CURRENT LIABILITIES

Accounts payable and accrued expenses	\$ 12,752
Due to other funds	<u>23,758</u>
<b>TOTAL LIABILITIES</b>	<u>36,510</u>

DEFERRED INFLOWS OF RESOURCES	<u>-</u>
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NET POSITION

Invested in capital assets	1,500
Unrestricted	<u>121,232</u>
<b>TOTAL NET POSITION</b>	<u>122,732</u>

<b>TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION</b>	<u>\$ 159,242</u>
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See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF ACTIVITIES  
PROPRIETARY FUND - FOOD SERVICE FUND  
YEAR ENDED JUNE 30, 2017**

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REVENUES

Revenue from students	\$ 107,962
Revenue from federal sources	310,691
Revenue from state sources	<u>16,593</u>

<b>TOTAL REVENUES</b>	<u>435,246</u>
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EXPENSES

Bank service charges	4,135
Depreciation	2,994
Food service management	360,785
Office	5,652
Repairs and maintenance	2,397
Salaries and benefits	<u>63,260</u>

<b>TOTAL EXPENSES</b>	<u>439,223</u>
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NET LOSS BEFORE TRANSFERS	(3,977)
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OPERATING TRANSFERS	<u>-</u>
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CHANGE IN NET POSITION	(3,977)
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NET POSITION, BEGINNING	<u>126,709</u>
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<b>NET POSITION, ENDING</b>	<u>\$ 122,732</u>
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See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUND - FOOD SERVICE FUND  
YEAR ENDED JUNE 30, 2017**

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CASH FLOWS FROM OPERATING ACTIVITIES

Receipts from students	\$ 107,962
Receipts from federal sources	280,343
Receipts from state sources	16,645
Payments to suppliers for goods and services	(344,243)
Payments to employees	<u>(63,260)</u>

**NET CASH USED BY OPERATING ACTIVITIES** (2,553)

CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES

Due to other funds	<u>(18,468)</u>
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**NET CASH USED BY NONCAPITAL FINANCING ACTIVITIES** (18,468)

**TOTAL DECREASE IN CASH** (21,021)

CASH, BEGINNING 135,318

**CASH, ENDING** \$ 114,297

RECONCILIATION OF CHANGE IN NET POSITION FROM OPERATIONS TO  
NET CASH USED BY OPERATING ACTIVITIES

Change in net position from operations	<u>\$ (3,977)</u>
Adjustment to reconcile change in net position to net cash used by operating activities	
Depreciation	2,994
Changes in assets and liabilities	
Federal subsidies receivable	312
State subsidies receivable	52
Accounts payable and accrued expenses	<u>(1,934)</u>
Total adjustments	<u>1,424</u>

**NET CASH USED BY OPERATING ACTIVITIES** \$ (2,553)

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
JUNE 30, 2017**

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	<u>Agency Funds</u>
ASSETS	
Cash and cash equivalents	<u>\$ 41,846</u>
<b>TOTAL ASSETS</b>	<u><u>\$ 41,846</u></u>
LIABILITIES	
Due to student groups	<u>\$ 41,846</u>
<b>TOTAL LIABILITIES</b>	<u><u>\$ 41,846</u></u>

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization and Nature of Activities

Independence Charter School (the School) is organized as a nonprofit corporation in Pennsylvania to operate a charter school in accordance with Pennsylvania Act 22 of 1997 (the Act), and is operating under a charter school contract through 2017, which may be renewed for an additional term. The School is located in Philadelphia, Pennsylvania, and began operations in September 2001. During the 2016-2017 school year, the School serviced children in grades K through 8.

The School has financial accountability and control over all activities related to the students' education. The School receives funding from local, state, and federal government sources and must comply with the requirements of these funding source entities. The reporting entity of the School is based upon criteria set forth by Governmental Accounting Standards Board (GASB) Statement 14, *The Financial Reporting Entity*. The financial reporting entity consists of the primary government, organizations for which the primary government is financially accountable, and other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The accompanying financial statements present the activities of the School. The School is not a component unit of another reporting entity. The decision to include the component unit in the School's reporting entity is based on several criteria, including legal standing, fiscal dependency, and financial accountability.

Component Unit

Worlds of Opportunity Foundation (Worlds) is a legally separate, tax-exempt component unit of the School. Worlds was organized to acquire and construct the School's facilities. Although the School does not control the timing or amounts of receipts from Worlds, the majority of resources, and income thereon that Worlds holds is restricted to the activities of the School. Because these restricted resources held by Worlds can only be used by or for the benefit of the School, Worlds is considered a component unit of the School and is discretely presented in the School's financial statements.

Basis of Presentation

The financial statements of the School have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The most significant of the School's accounting policies are described below.

Government-Wide and Fund Financial Statements

The government-wide financial statements (the statement of net position and the statement of activities) report on the School as a whole. The statement of activities demonstrates the degree to which the direct expenses of the School's function are offset by program revenues.

The fund financial statements (governmental fund balance sheet and governmental fund statement of revenues, expenditures and changes in fund balance) report on the School's general fund.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement Focus, Basis of Accounting and Financial Statement Presentation

*Government-Wide Financial Statements*

The statement of net position and the statement of activities are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as soon as all eligibility requirements imposed by the provider have been met.

*Fund Financial Statements*

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School considers revenues to be available if they are collected within 60 days of the end of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

The School reports the following major governmental funds:

General Fund – The general fund is the operating fund of the School and accounts for all revenues and expenditures of the School.

The School reports the following proprietary fund:

Food Service Fund – Enterprise funds are required to be used to account for operations for which a fee is charged to external users for goods and services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third-party requirements that the cost of providing services, including capital costs, be recovered with fees and charges, or (c) establishes fees and charges based on a pricing policy designed to recover similar costs.

The following fund is a nonmajor fund of the School included in other governmental funds:

Student Activities Fund – Used to account for assets held by the School for student groups and are available to the students. The student activities fund is custodial in nature and does not have a measurement focus.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Method of Accounting

The School applies the provision of GASB Statement No. 34 (Statement 34), *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*. Statement 34 established standards for external financial reporting for all state and local governmental entities, which includes a statement of net assets and a statement of activities. It requires the classification of net assets into three (3) components – invested in capital assets, net of related debt; restricted; and unrestricted. These classifications are defined as follows:

- Invested in capital assets, net of related debt – This component of net assets consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets. If there are significant unspent related proceeds at year end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of invested in capital assets, net of related debt. Rather, that portion of the debt is included in the same net assets component as the unspent proceeds.
- Restricted – This component of net assets consists of constraints placed on the use of net assets through external constraints imposed by creditors such as through debt covenants, grantors, contributions, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Unrestricted net assets – This component of net assets consists of net assets that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

In accordance with the provisions of GASB Statement 65, certain items previously reported as assets and liabilities are now reported as deferred outflows of resources and deferred inflows of resources. Specifically, grant revenue previously reported as deferred revenue is now reported as a deferred inflow of resources.

Fund Balance Classification Policies and Procedures

The School follows the provisions of GASB Statement No. 54, *Fund Balances* (Statement 54). Statement 54 requires the classification of the School’s fund balance into five (5) components: nonspendable, restricted, committed, assigned, and unassigned. These classifications are defined as follows:

- Nonspendable – This category is for amounts that cannot be spent because they are either (1) not in spendable form or (2) legally or contractually required to remain intact.
- Restricted – This category is the part of the fund balance that is restricted to be spent for a specific purpose. The constraints on these amounts must be externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or by enabling legislation.
- Committed – This category is the portion of the fund balance that can only be used for specific purposes as a result of action (resolution) by the School’s highest level of authority, the Board of Trustees.
- Assigned – this category reflects funds that the School intends to use for a specific purpose but are not considered restricted or committed.
- Unassigned – This category represents the part of the spendable fund balance that has not been categorized as nonspendable, restricted, committed, or assigned.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Budgets and Budgetary Accounting

The School adopts an annual budget on a basis consistent with GAAP for the general fund. The School is required to present the adopted and final budgeted revenues and expenditures for the general fund that were filed and accepted by the Labor, Education, and Community Services Comptroller's Office. The general fund budget is presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual (Budgetary Basis) – (Unaudited) - General Fund.

Fair Value Measurements

FASB ASC 820 establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. Under the new standard, fair value is defined as the exit price, or the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date.

The three (3) levels of the fair value hierarchy under FASB ASC 820 are described as follows:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices in active markets for identical assets or liabilities;

Level 2 - Inputs to the valuation methodology are inputs other than quoted market prices that are observable for the asset or liability;

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement of the asset or liability.

As of June 30, 2017, Worlds had investments in money market funds of \$1,999,967 in cash and cash equivalents classified as Level 1, and no financial assets or liabilities in the Level 2 or 3 hierarchy.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets, deferred outflows of resources, liabilities, and deferred resources of inflows, disclosure of contingent assets and liabilities and reported revenues and expenses. Accordingly, actual results could differ from estimates.

Cash

The School's cash consists of cash on hand and demand deposits.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Prepaid Expenses

Prepaid expenses include payments to vendors for services applicable to future accounting periods such as rental payments and insurance premiums.

Receivables

Receivables primarily consist of amounts due from the Pennsylvania Department of Education for federal and state grants and subsidies. Receivables are stated at the amount management expects to collect. As of June 30, 2017, based on historical experience, no allowance has been established.

Capital Assets

Capital assets, which include leasehold improvements and furniture and equipment, are reported in the government-wide financial statements. All capital assets are capitalized at cost and updated for additions and retirements during the year. The School does not possess any infrastructure. Worlds holds the building and related debt. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed. The School's capital assets are depreciated using the straight-line method over the estimated useful lives of the assets, which range from five to forty years.

Accrued Rent

The School leases its facilities from Worlds under a 30 year lease which began in November 2007. The School recognizes rent on a straight-line basis over the lease term beginning with the date of inception. The cumulative difference between lease expense recognized under the straight line method and contractual lease payment terms are recorded as accrued rent on the statement of net position.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public School Employees' Retirement System (PSERS) and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Advertising Costs

All costs associated with advertising and promotion are expenses in the year incurred.

Income Tax Status

The School and Worlds are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Uncertain Tax Positions

The School and Worlds account for uncertainty in income taxes in which tax positions initially need to be recognized in the financial statements when it is more likely than not that the positions will be sustained upon examination by taxing authorities. As of June 30, 2017, the School and Worlds had no uncertain tax positions that qualified for either recognition or disclosure in the financial statements. Additionally, there was no interest and penalties related to income taxes.

The School and Worlds each file Federal Form 990 (Return of Organization Exempt From Income Tax). With few exceptions they are no longer subject to U.S. federal and state tax examinations by taxing authorities for years before fiscal year ended June 30, 2014.

NOTE 2 CASH

Custodial credit risk is the risk that in the event of a bank failure, the School's deposits may not be returned to the School. The School monitors custodial credit risk by periodically reviewing the Federal Deposit Insurance Corporation's (FDIC) limits and published credit ratings of its depository bank(s). Accounts are insured by the FDIC up to \$250,000. Under Pennsylvania Act 72, financial institutions pledge collateral on a pooled basis to secure public deposits in excess of FDIC insurance limits. The School has not elected for its accounts to be covered under this act. Worlds is also not covered under this act.

As of June 30, 2017 the total cash balances per the financial statements is \$5,897,605, \$114,297, and \$2,025,163, which are net of outstanding checks for Governmental Activities, Business-Type Activities, and the Component Unit, respectively.

	<u>Governmental Activities</u>	<u>Business-Type Activity</u>	<u>Component Unit</u>
Uncollateralized	\$ -	\$ -	\$ 1,723,440
Collateralized by securities held by the pledging financial institution	-	-	-
Collateralized by securities held by the pledging financial institution's trust department or agent but not in the depositor School's name	<u>5,696,056</u>	<u>114,181</u>	<u>-</u>
Total	<u>\$ 5,696,056</u>	<u>\$ 114,181</u>	<u>\$ 1,723,440</u>

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 3 RECEIVABLES

Receivables as of June 30, 2017, consisted of subsidies from federal, state, local, and other sources. All receivables are considered collectible due to the stable condition of the federal, state, and local programs. Other sources consists mainly of funds due from a management agreement with another charter school.

A summary of receivables is as follows:

	Governmental Activities	Business-Type Activity
Federal	\$ 159,979	\$ 40,920
State	135,976	2,525
Other sources	<u>184,911</u>	<u>-</u>
	<u>\$ 480,866</u>	<u>\$ 43,445</u>

NOTE 4 LOCAL EDUCATIONAL AGENCY ASSISTANCE (REVENUE)

The School receives funding from the School District of Philadelphia on a monthly basis based on enrollment. The rate of funding per student is determined on an annual basis.

Charter schools are funded by the local public school district. For non-special education students, a charter school receives for each student enrolled no less than the budgeted total expenditure per average daily membership of the prior school year as defined by the Act. For the year ended June 30, 2017, the rate for the majority of the students was \$8,142 per year per student, plus additional funding for special education students and transportation. The annual rate is paid monthly and is prorated if a student enters or leaves during the year. Total revenue from student enrollment was \$8,300,767 for the year ended June 30, 2017.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 5 CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2017, was as follows:

	Balance June 30, 2016	Additions	Disposals	Balance June 30, 2017
<b>Governmental activities:</b>				
Leasehold improvements	\$ 1,410,059	\$ -	\$ -	\$ 1,410,059
Furniture and equipment	244,977	-	-	244,977
Software	29,165	44,500	-	73,665
Less: accumulated depreciation	<u>(1,674,359)</u>	<u>(10,659)</u>	<u>-</u>	<u>(1,685,018)</u>
Governmental capital assets, net	<u>\$ 9,842</u>	<u>\$ 33,841</u>	<u>\$ -</u>	<u>\$ 43,683</u>
	Balance June 30, 2016	Additions	Disposals	Balance June 30, 2017
<b>Business-type activities:</b>				
Leasehold improvements	\$ 7,500	\$ -	\$ -	\$ 7,500
Furniture and equipment	48,168	-	-	48,168
Less: accumulated depreciation	<u>(51,174)</u>	<u>(2,994)</u>	<u>-</u>	<u>(54,168)</u>
Business-type activities capital assets, net	<u>\$ 4,494</u>	<u>\$ (2,994)</u>	<u>\$ -</u>	<u>\$ 1,500</u>
	Balance June 30, 2016	Additions	Disposals	Balance June 30, 2017
<b>Component unit:</b>				
Land	\$ 660,750	\$ -	\$ -	\$ 660,750
Building and improvements	15,099,682	-	-	15,099,682
Furniture and equipment	723,465	-	-	723,465
Less: accumulated depreciation	<u>(3,696,366)</u>	<u>(413,279)</u>	<u>-</u>	<u>(4,109,645)</u>
Component unit capital assets, net	<u>\$ 12,787,531</u>	<u>\$ (413,279)</u>	<u>\$ -</u>	<u>\$ 12,374,252</u>

As of June 30, 2017, depreciation expense was \$10,659, \$2,994, and \$413,279 for Governmental Activities, Business-Type Activities, and the Component Unit, respectively.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 6 RETIREMENT PLAN

The School contributes to the Public School Employees' Retirement System (PSERS).

*General Information about the Pension Plan*

Plan Description

PSERS is a governmental cost-sharing multiple-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the System include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available financial report that can be obtained at [www.psers.state.pa.us](http://www.psers.state.pa.us).

Benefits Provided

PSERS provides retirement, disability, and death benefits. Members are eligible for monthly retirement benefits upon reaching (a) age 62 with at least 1 year of credited service; (b) age 60 with 30 or more years of credited service; or (c) 35 or more years of service regardless of age. Act 120 of 2010 (Act 120) preserves the benefits of existing members and introduced benefit reductions for individuals who become new members on or after July 1, 2011. Act 120 created two new membership classes, Membership Class T-E (Class T-E) and Membership Class T-F (Class T-F). To qualify for normal retirement, Class T-E and Class T-F members must work until age 65 with a minimum of 3 years of service or attain a total combination of age and service that is equal to or greater than 92 with a minimum of 35 years of service. Benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service. For members whose membership started prior to July 1, 2011, after completion of five years of service, a member's right to the defined benefits is vested and early retirement benefits may be elected. For Class T-E and Class T-F members, the right to benefits is vested after ten years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2% or 2.5%, depending upon membership class, of the member's final average salary (as defined in the Code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or who has at least five years of credited service (ten years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 6 RETIREMENT PLAN (continued)

Contributions

Member Contributions:

Active members who joined the System prior to July 22, 1983, contribute at 5.25% (Membership Class T-C) or at 6.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the System on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25% (Membership Class T-C) or at 7.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the System after June 30, 2001 and before July 1, 2011, contribute at 7.50% (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with service rendered on or after January 1, 2002.

Members who joined the System after June 30, 2011, automatically contribute at the Membership Class T-E rate of 7.5% (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect Class T-F membership, contribute at 10.3% (base rate) of the member's qualifying compensation. Membership Class T-E and Class T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause the Membership Class T-E contribution rate to fluctuate between 7.5% and 9.5% and Membership Class T-F contribution rate to fluctuate between 10.3% and 12.3%.

Employer Contributions:

The school's contractually required contribution rate for the fiscal year ended June 30, 2017 was 29.20% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the pension plan from the District were \$1,052,609 for the year ended June 30, 2017.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the School reported a liability of \$14,272,000 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by rolling forward the System's total pension liability as of June 30, 2015 to June 30, 2016. The School's proportion of the net pension liability was calculated utilizing the employer's one-year reported covered payroll as it related to the total one-year reported covered payroll. At June 30, 2016, the District's proportion was .0288 percent, which was a decrease of .0021 percent from its proportion measured as of June 30, 2015.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 6 RETIREMENT PLAN (continued)

For the year ended June 30, 2017, the District recognized pension expense of \$1,160,000. At June 30, 2017, the School reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$ -	\$ 119,000
Net difference between projected and actual investment earnings	795,000	-
Changes in proportion	359,000	1,546,000
Difference between employer contributions and proportionate share of total contributions	603,984	-
Contributions subsequent to the measurement date	<u>1,052,609</u>	<u>-</u>
	<u>\$ 2,810,593</u>	<u>\$ 1,665,000</u>

\$1,052,609 reported as deferred outflows of resources related to pensions resulting from School contributions subsequent to the measurement date which will be recognized as reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions are amortized and will be recognized in pension expense for future actuarial calculations as follows:

<u>Years ending June 30,</u>	
2017	\$ (58,000)
2018	(58,000)
2019	4,000
2020	117,000
Thereafter	<u>-</u>
	<u>\$ 5,000</u>

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 6 RETIREMENT PLAN (continued)

Changes in Actuarial Assumptions

The total pension liability as of June 30, 2016 was determined by rolling forward the System's total pension liability as of June 30, 2015 actuarial valuation to June 30, 2016 using the following actuarial assumptions, applied to all periods included in the measurement:

Changes in assumptions used in measurement of the Total Pension Liability beginning June 30, 2016.

- The Investment Rate of Return was adjusted from 7.5% to 7.25%.
- The inflation assumption was decreased from 3.0% to 2.75%.
- Salary growth changed from an effective average of 5.50%, which was comprised of inflation of 3.00%, real wage growth and for merit or seniority increases of 2.50%, to an effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Mortality rates were modified from the RP-2000 Combined Healthy Annuitant Tables (male and female) with age set back 3 years for both males and females to the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale. For disabled annuitants the RP-2000 Combined Disabled Tables (male and female) with age set back 7 years for males and 3 years for females to the RP-2014 Mortality Tables for Males and Females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 Mortality Improvement Scale. The actuarial assumptions used in the June 30, 2016 valuation were based on the experience study that was performed for the five-year period ending June 30, 2015. The recommended assumption changes based on this experience study were adopted by the Board at its June 10, 2016 Board meeting, and were effective beginning with the June 30, 2016 actuarial valuation.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The pension plan's policy in regard to the allocation of invested plan assets is established and may be amended by the Board. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Global public equity	22.5%	5.3%
Fixed income	28.5%	2.1%
Commodities	8.0%	2.5%
Absolute return	10.0%	3.3%
Risk parity	10.0%	3.9%
Infrastructure/MLPs	5.0%	4.8%
Real estate	12.0%	4.0%
Alternative investments	15.0%	6.6%
Cash	3.0%	0.2%
Financing (LIBOR)	<u>-14.0%</u>	0.5%
	<u>100.0%</u>	

**INDEPENDENCE CHARTER SCHOOL  
 NOTES TO FINANCIAL STATEMENTS  
 JUNE 30, 2017**

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NOTE 6 RETIREMENT PLAN (continued)

The table on the previous page was the Board’s adopted asset allocation policy and best estimates of geometric real rates of return for each major assets class as of June 30, 2016.

Discount Rate

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the District’s Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability, calculated using the discount rate of 7.25%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.25%) or 1 percentage point higher (8.25%) than the current rate:

	1% Decrease	Current Discount Rate	1% Increase
	<u>6.25%</u>	<u>7.25%</u>	<u>8.25%</u>
District's proportionate share of the net pension liability	\$ 17,459,000	\$ 14,272,000	\$ 11,595,000

Pension Plan Fiduciary Net Position

Detailed information about PSERS’ fiduciary net position is available in PSERS Comprehensive Annual Financial Report which can be found on the System’s website at [www.psers.state.pa.us](http://www.psers.state.pa.us).

Alternative Retirement Plan

During the fiscal year ended June 30, 2015 the School established an employer-sponsored deferred compensation defined contribution plan (the Plan). This retirement plan provides for salary deferrals pursuant to section 403(b) of the Internal Revenue Code. The Plan covers all full-time employees who are not participating in the PSERS Retirement Plan. Employees of the School contribute 5% of their salary and the School also contributes 5% to the Plan on the employee's behalf. Retirement Plan contributions by the School for the year ended June 30, 2017 were \$46,784.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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NOTE 7 LONG-TERM DEBT

On September 19, 2007, Worlds borrowed \$17,800,000 of Series A and \$200,000 of Series B bonds for the construction and improvement of a building to be used by the School as its facilities. The loan is payable in semi-annual payments of principal and interest, which correspond as to amounts and due dates to the principal or redemption price of the bonds that were issued on behalf of Worlds by the Philadelphia Authority for Industrial Development. The bonds are secured by the assets of both Worlds and the School. The balance payable on the loan was \$15,600,000 as of June 30, 2017. The \$200,000 Series B bonds for construction and improvement of a building was repaid as of June 30, 2010.

The School is a co-borrower with Worlds on long-term debt used for the construction and improvement of a building to be used by the School as its facilities.

Following are changes in long-term debt for the year ended June 30, 2017:

	Balance July 1, 2016	Increase	Decrease	Balance June 30, 2017	Amount Due within One Year
Long-term debt	\$ 15,960,000	\$ -	\$ 360,000	\$ 15,600,000	\$ 380,000

Future maturities of long-term debt are as follows:

<u>Years ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 380,000	\$ 831,055	\$ 1,211,055
2019	400,000	810,017	1,210,017
2020	425,000	787,768	1,212,768
2021	445,000	764,404	1,209,404
2022	470,000	739,770	1,209,770
2023-2027	2,765,000	3,279,431	6,044,431
2028-2032	3,610,000	2,414,071	6,024,071
2033-2037	4,760,000	1,251,617	6,011,617
2037	2,345,000	26,870	2,371,870
	<u>\$ 15,600,000</u>	<u>\$ 10,905,003</u>	<u>\$ 26,505,003</u>

**INDEPENDENCE CHARTER SCHOOL  
 NOTES TO FINANCIAL STATEMENTS  
 JUNE 30, 2017**

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NOTE 8 FUND BALANCE DESIGNATIONS

A fund balance designation is used to indicate that a portion of the total fund balance is not appropriable for expenditures because some underlying assets are not available financial resources or are legally segregated for specific future uses. As of June 30, 2017, the Board of Trustees has established fund balance designations as follows:

	<u>Governmental Funds</u>
Fund Balances:	
Nonspendable	\$ 76,855
Restricted for	-
Committed to:	
Capital repair and replacement fund	750,000
Subsidy shortfall	1,014,842
MSA goals achievement	500,000
Growth	250,000
Working Capital contingency	2,638,176
Assigned	-
Unassigned	<u>-</u>
 Total fund balances:	 <u>\$ 5,229,873</u>

NOTE 9 GRANT CONTINGENCIES

Grants received are subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the School expects such amounts, if any, to be immaterial.

NOTE 10 LITIGATION

The School is, from time to time, involved in claims and lawsuits incidental to its operations. In the opinion of the administration and legal counsel, at this time, the ultimate resolution of these matters will not have an adverse effect on the financial position of the School.

**INDEPENDENCE CHARTER SCHOOL  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2017**

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**NOTE 11 RELATED-PARTY ARRANGEMENTS**

In November 2007, the School entered into a 30-year lease with Worlds. All costs of the building such as utilities, assessments, and taxes are paid by the School. In accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 840, *Accounting for Leases*, rental payments are recognized on a straight-line basis over the term of the lease. The difference between the actual rent paid and the expense charged is an increase or decrease to accrued rent in the accompanying statement of net position.

Worlds leases 100% of its rental facility to the School under a long-term operating lease.

Future minimum rentals are as follows:

<u>Years Ending June 30,</u>	
2018	\$ 1,276,896
2019	1,279,816
2020	1,278,609
2021	1,279,203
2022	1,279,569
Thereafter	<u>19,538,082</u>
	<u>\$ 25,932,175</u>

Rent expense was \$1,247,304 for the year ended June 30, 2017.

**NOTE 12 SUBSEQUENT EVENTS**

The School has evaluated all events and transactions that have occurred after June 30, 2017 (the financial statement date) through December 20, 2017, the date that the financial statements were available to be issued. The School did not have any material recognizable subsequent events that would require adjustment to, or disclosure in the financial statements.

**REQUIRED SUPPLEMENTARY INFORMATION**

**INDEPENDENCE CHARTER SCHOOL  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
- BUDGET AND ACTUAL (BUDGETARY BASIS) - (UNAUDITED)  
GENERAL FUND  
YEAR ENDED JUNE 30, 2017**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
<b>REVENUES</b>				
Local educational agencies	\$ 7,793,786	\$ 8,306,463	\$ 8,300,767	\$ (5,696)
Other sources	465,951	478,795	403,395	(75,400)
State sources	112,105	176,942	192,319	15,377
Federal sources	636,804	813,269	922,883	109,614
<b>TOTAL REVENUES</b>	<u>9,008,646</u>	<u>9,775,469</u>	<u>9,819,364</u>	<u>43,895</u>
<b>EXPENDITURES</b>				
Instruction	5,640,230	5,985,433	6,001,254	15,821
Support services	3,880,127	3,841,406	3,816,887	(24,519)
Non-instructional services	73,674	191,130	197,039	5,909
<b>TOTAL EXPENDITURES</b>	<u>9,594,031</u>	<u>10,017,969</u>	<u>10,015,180</u>	<u>(2,789)</u>
<b>NET CHANGE IN FUND BALANCE</b>	<u>(585,385)</u>	<u>(242,500)</u>	<u>(195,816)</u>	<u>46,684</u>
<b>FUND BALANCE</b>				
Fund balance - beginning of year	<u>5,425,689</u>	<u>5,425,689</u>	<u>5,425,689</u>	<u>-</u>
<b>FUND BALANCE - END OF YEAR</b>	<u>\$ 4,840,304</u>	<u>\$ 5,183,189</u>	<u>\$ 5,229,873</u>	<u>\$ 46,684</u>

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
SCHEDULE OF THE SCHOOL'S PROPORTIONATE SHARE OF THE  
NET PENSION LIABILITY - PSERS**

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Last 10 Fiscal Years\*

	<u>June 30, 2017</u>	<u>June 30, 2016</u>	<u>June 30, 2015</u>	<u>June 30, 2014</u>
School's proportion of the net pension liability	0.0288%	0.0309%	0.0341%	0.0320%
School's proportionate share of the net pension liability	\$ 14,272,000	\$ 13,384,000	\$ 13,497,000	\$ 13,100,000
School's covered-employee payroll	\$ 3,731,585	\$ 3,977,257	\$ 4,353,037	\$ 4,104,866
School's proportionate share of the net pension liability as a percentage of its covered employee payroll	382.46%	336.51%	310.06%	319.13%
Plan fiduciary net position as a percentage of the total plan liability	50.14%	54.36%	57.24%	54.49%

Amounts were determined as of the cost-sharing plan's June 30, 2016 fiscal year.

\* This schedule is presented to illustrate the requirement to show information for 10 years.  
However, until a full 10-year trend is complete, available information is presented.

See accompanying notes.

**INDEPENDENCE CHARTER SCHOOL  
SCHEDULE OF THE SCHOOL'S CONTRIBUTIONS - PSERS**

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Last 10 Fiscal Years\*

	<u>June 30, 2017</u>	<u>June 30, 2016</u>	<u>June 30, 2015</u>	<u>June 30, 2014</u>
Contractually required contribution	\$ 1,052,609	\$ 918,697	\$ 829,926	\$ 741,361
Contributions in relation to the contractually required contribution	\$ (1,052,609)	\$ (918,697)	\$ (829,926)	\$ (741,361)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -
School's covered-employee payroll	\$ 3,731,585	\$ 3,977,257	\$ 4,203,976	\$ 4,353,037
Contributions as a percentage of covered-employee payroll	28.21%	23.10%	19.74%	17.03%

Amounts were determined as of the cost-sharing plan's June 30, 2016 fiscal year.

\* This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is complete, available information is presented.

See accompanying notes.

**UNIFORM GUIDANCE REQUIREMENTS**

**INDEPENDENCE CHARTER SCHOOL  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
YEAR ENDED JUNE 30, 2017**

Grantor Program Title	Federal CFDA Number	Pass-Through Grantor's Number	June 30, 2016 Accounts Receivable	Receipts	Expenditures	June 30, 2017 Accounts Receivable
U.S. DEPARTMENT OF EDUCATION						
PASS-THROUGH						
PENNSYLVANIA DEPARTMENT OF EDUCATION						
Title I Grants to LEAs	84.010	013-150995	\$ 61,600	\$ 624,087	\$ 636,544	\$ 74,057
State Grants Improving Teacher Quality	84.367	020-150995	-	16,187	13,967	(2,220)
After School Learning Center Formula Award	84.287	N/A	144,517	245,212	167,902	67,207
			<u>206,117</u>	<u>885,486</u>	<u>818,413</u>	<u>139,044</u>
PASS-THROUGH						
SCHOOL DISTRICT OF PHILADELPHIA IDEA PART B						
Idea Part B	84.027	N/A	-	104,470	104,470	-
U.S. DEPARTMENT OF AGRICULTURE						
PASS-THROUGH						
PENNSYLVANIA DEPARTMENT OF EDUCATION						
National School Lunch Program	10.555	362	30,285	198,418	197,754	29,621
School Breakfast Program	10.553	367	10,947	72,929	73,281	11,299
Summer Food Service Program for Children	10.559	264	-	8,996	8,996	-
Emergency Food Assistance Commodity Program	10.569	N/A	-	30,660	30,660	-
			<u>41,232</u>	<u>311,003</u>	<u>310,691</u>	<u>40,920</u>
<b>TOTAL FEDERAL AWARDS AND ASSISTANCE</b>			<u>\$ 247,349</u>	<u>\$ 1,300,959</u>	<u>\$ 1,233,574</u>	<u>\$ 179,964</u>

See notes to schedule of expenditures of federal awards and assistance.

**INDEPENDENCE CHARTER SCHOOL**  
**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**JUNE 30, 2017**

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1. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal grant activity of Independence Charter School under programs of the federal government for the year ended June 30, 2017. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of Independence Charter School, it is not intended to and does not present the financial position, change in net assets, or cash flows of Independence Charter School.

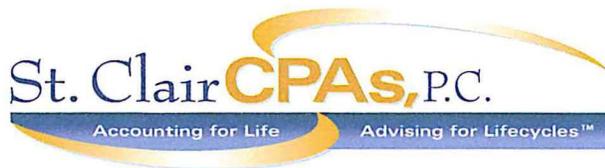
2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Pass-through entity identifying numbers are presented where available.

3. Indirect Cost Rate

Independence Charter School has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.



**INDEPENDENT AUDITORS' REPORT ON  
INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

To the Board of Trustees  
Independence Charter School  
Philadelphia, Pennsylvania

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component unit, each major fund, and the aggregate remaining fund information of Independence Charter School, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated December 20, 2017.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Independence Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether Independence Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

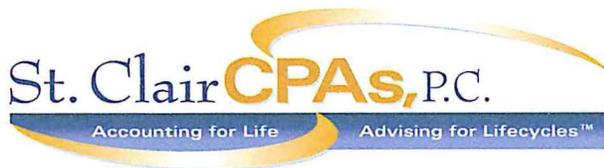
## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*At. Clair CPA3, P.C.*

Certified Public Accountants

Merchantville, New Jersey  
December 20, 2017



**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON  
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY  
THE UNIFORM GUIDANCE**

To the Board of Trustees  
Independence Charter School  
Philadelphia, Pennsylvania

**Report on Compliance for Each Major Federal Program**

We have audited Independence Charter School's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the School's major federal programs for the year ended June 30, 2017. The School's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the School's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Independence Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the School's compliance.

***Opinion on Each Major Federal Program***

In our opinion, Independence Charter School, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

## Report on Internal Control over Compliance

Management of Independence Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Independence Charter School's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*At. Clair CPAs, P.C.*

Certified Public Accountants

Merchantville, New Jersey  
December 20, 2017

**INDEPENDENCE CHARTER SCHOOL  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2017**

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**SUMMARY OF AUDITORS' RESULTS**

1. The auditors' report expresses an unmodified opinion on whether the financial statements of Independence Charter School (the School) were prepared in accordance with accounting principles generally accepted in the United States of America.
2. No significant deficiencies relating to the audit of the financial statements are reported in the Report on Internal Control over Financial Reporting and on Compliance and other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*. No material weaknesses are reported.
3. No instances of noncompliance material to the financial statements of the School, were disclosed during the audit.
4. No significant deficiencies in internal control over major federal awards programs disclosed during the audit are reported in the Report on Compliance for Each Major Program and Report on Internal Control over Compliance requirements for Federal awards required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). No material weaknesses are reported.
5. The auditors' report on compliance for major federal award programs for the School expresses an unmodified opinion on all major federal programs.
6. Audit findings that are required to be reported in accordance with 2 CFR section 200.516(a) are reported in this schedule.
7. The program tested as a major program is Title I Grants to LEAs, CFDA #84.010.
8. The threshold for distinguishing types A and B programs was \$750,000.
9. Independence Charter School was determined to be a low-risk auditee.

**FINDINGS - FINANCIAL STATEMENT AUDIT**

None

**FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT**

None

**INDEPENDENCE CHARTER SCHOOL  
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS  
YEAR ENDED JUNE 30, 2017**

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**FINDINGS - FINANCIAL STATEMENT AUDIT**

None

**FINDINGS AND QUESTIONED COSTS – MAJOR FEDERAL AWARD PROGRAMS AUDIT**

None